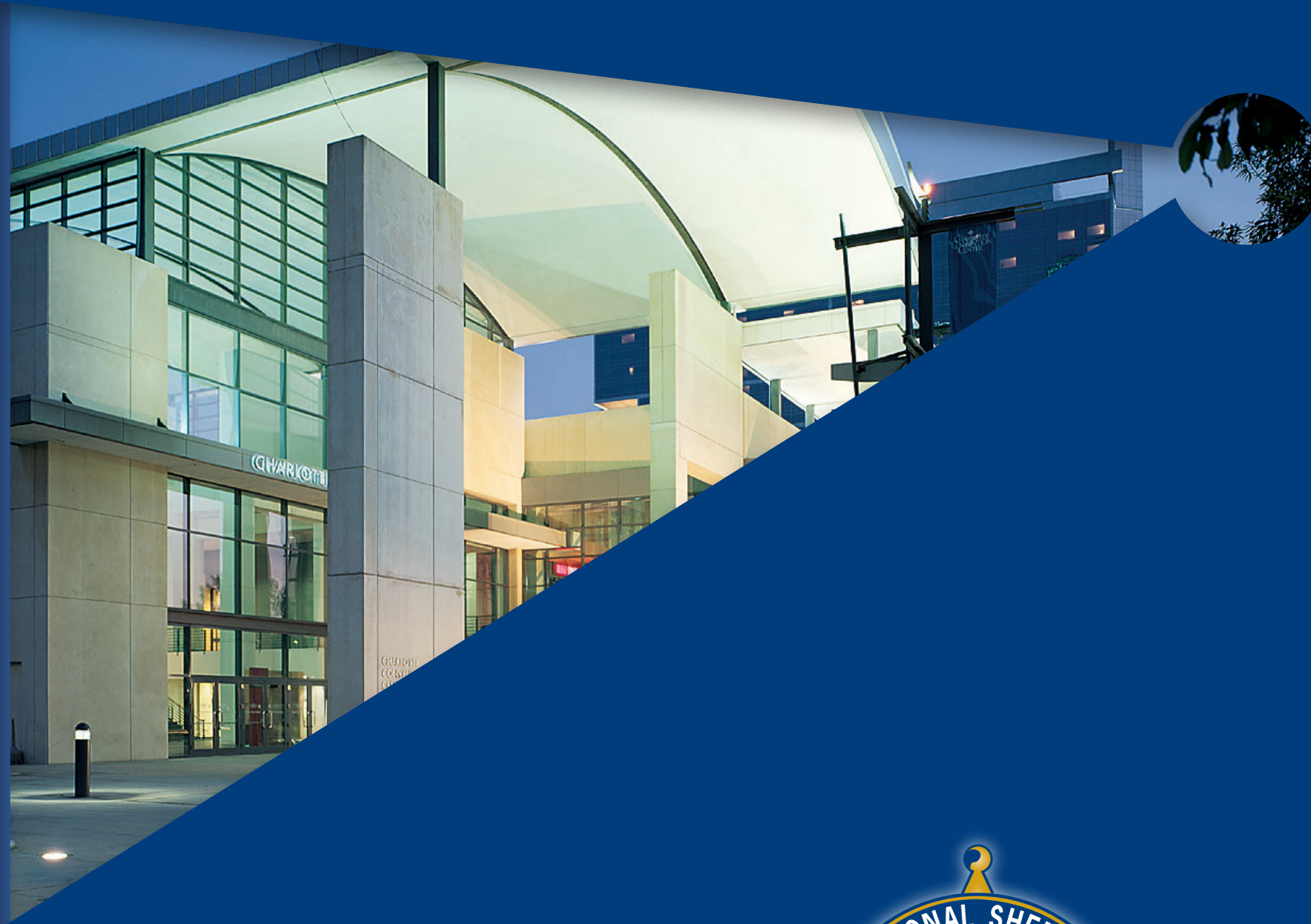
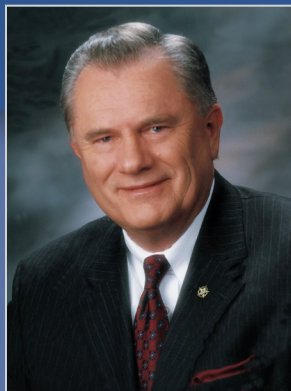


NATIONAL SHERIFFS' ASSOCIATION 2013 ANNUAL REPORT



EXECUTIVE DIRECTOR'S REPORT *Aaron D. Kennard*



This 2013 Annual Report reflects the Fiscal Year, October 1, 2012 through September 30, 2013.

I am happy to say that 2013 ended on a higher note than I anticipated. However, the lack of federal grant funding continues to play heavily on our bottom line as have budget cuts in sheriffs' offices across the country by impacting attendance at our conferences.

It is quite evident that NSA needs to focus on finding the best training, workshops, resources, and discounts as benefits for our members to ensure their continued support of the association. We need to be the organization that sheriffs and law enforcement choose to go to for training and certification.

We have embarked on a pilot program with FLETC to offer free training to our members. This program is just getting off the ground but our initial feedback indicates growth in membership for this new benefit. We also have some new member benefits (discount programs) that will help retain our members. Our certification programs in Homeland Security, Court Security and Jail Operations are slowly building up steam. I am hopeful that we will continue to see growth here to increase our non-due revenues.

My staff continues to work hard with less resources in making sure that NSA remains a strong, viable organization that not only I but all of us can be proud of.

NSA PRESIDENT'S REPORT *Mike Leidholt*



This Annual Report reflects the National Sheriffs' Association's commitment to accountability and transparency.

It is our practice to report on the last year's fiscal health so that you as members can be informed as to the viability of your Association.

The last several years have been fiscally challenging for all of us, and your Association is no different. We have been dealing with reduced revenues for several years now.

The leadership and staff of the National Sheriffs' Association have been working very hard to try and increase those revenue streams and decrease costs to remain fiscally responsible.

We are still in relatively good fiscal shape, but will need to have an increase in revenues, so that we don't have to excessively dip into the reserves.

Thank you for your continued support of the National Sheriffs' Association.

I encourage all members to be involved in the Association and help to continue our longstanding tradition of making the National Sheriffs' Association one of preeminent leaders in law enforcement. Together we can make our Association even stronger.

FINANCIAL REPORT

2013 Financial Highlights year ended September 30, 2013

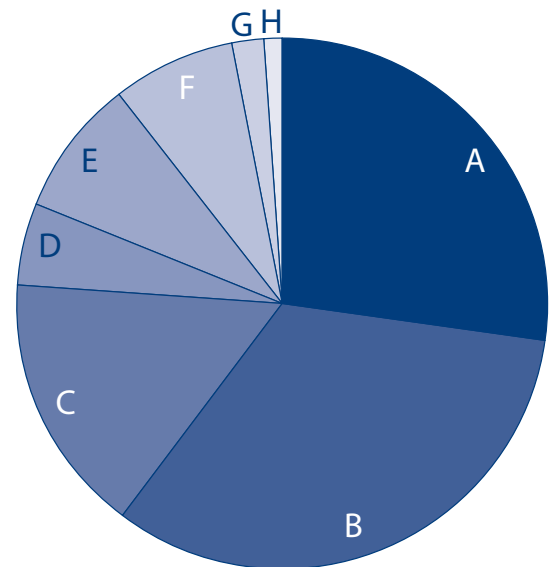
Operating Revenues for Year, September 30, 2013	
A. Research & Development (grants)	\$1,355,898
B. Annual Conference	1,625,688
C. Membership Operations	799,388
D. Publications	249,095
E. Miscellaneous Sales and Other	418,169
F. Investment Income	360,497
G. Training and Services	97,139
H. Crime Prevention	53,792
Total Operating Revenues	4,939,666

Operating Expenses for Year, September 30, 2013	
A. Research and Development (grants)	1,355,898
B. Annual Conference	1,173,337
C. Publications	417,753
D. Association Headquarters	305,519
E. Membership Operations	141,251
F. Supporting Operations	1,759,247
G. Training and Services	120,201
H. Crime Prevention	54,059
Total Operating Expenses, before depreciation	5,327,265

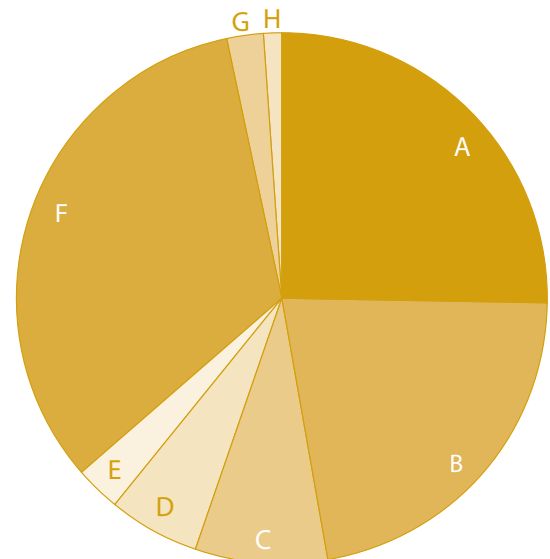
Assets as of September 30, 2013	
Headquarters	\$3,200,397
Investments	3,683,289
Accounts Receivable & Accrued Income	477,085
Cash and Cash Equivalents	647,029
Prepaid Expenses	184,912
Other Assets	355
Accumulated Depreciation	(1,929,386)
Total Assets	6,263,681

Liabilities & Fund Balances as of September 30, 2013	
Accounts Payable & Accrued Expenses	501,141
Deferred Income	411,611
Total Liabilities	912,752
Net Assets	\$5,350,929
Total Liabilities & Net Assets	6,263,681

Note: The annual Fiscal Year Audit is in process.



Revenues



Expenses



EXECUTIVE COMMITTEE

Sheriff Michael H. Leidholt, Hughes County, SD
President

Sheriff John E. Aubrey, Jefferson County, KY
1st Vice President

Sheriff Danny L. Glick, Laramie County, WY
2nd Vice President

Sheriff Greg Champagne, St. Charles Parish, LA
3rd Vice President

Sheriff Harold W. Eavenson, Rockwall County, TX
Secretary

Sheriff John Layton, Marion County, IN
Treasurer

Sheriff Rich Stanek, Hennepin County, MN
Sergeant-at-Arms

Sheriff Larry D. Amerson, Calhoun County, AL
Immediate Past President

Sheriff Paul H. Fitzgerald, Story County, IA
Immediate Past President

BOARD OF DIRECTORS

Sheriff Robert Arnold
Rutherford County, TN

Sheriff Leroy D. Baca*
Los Angeles County, CA

Sheriff Susan Benton
Highlands County, FL

Sheriff Michael J. Brown*
Bedford County, VA

Sheriff Keith R. Cain
Daviss County, KY

Sheriff Ira Edwards, Jr.
Clarke County, GA

Sheriff Douglas C. Gillespie
Clark County, NV

Sheriff Stanley Glanz*
Tulsa County, OK

Sheriff Miike Hale
Jefferson County, AL

Sheriff Daron Hall*
Davidson County, TN

Sheriff John W. Ingram
Brunswick County, NC

Sheriff Christopher C. Kirk
Brazos County, TX

Sheriff Paul Laney
Cass County, ND

Sheriff David J. Mahoney
Dane County, WI

Sheriff G. Lynn Nelson
Cache County, UT

Sheriff Brad Riley
Cabarrus County, NC

Sheriff Ronald G. Spike
Yates County, NY

Sheriff Vernon P. Stanforth*
Fayette County, OH

Sheriff Ryant Washington
Fluvanna County, VA

Sheriff Mark Wasylshyn
Wood County, OH

Sheriff Carolyn "Bunny" Welsh
Chester County, PA

Ex-Officio Aaron D. Kennard
Executive Director

Richard M. Weintraub
NSA General Counsel

Sheriff (ret.) Dwight E. Radcliff
NSA Corporate Representative

*Board member serving on the
NSA Executive Committee

National Sheriffs Association, 1450 Duke Street, Alexandria, Virginia 22314

www.sheriffs.org